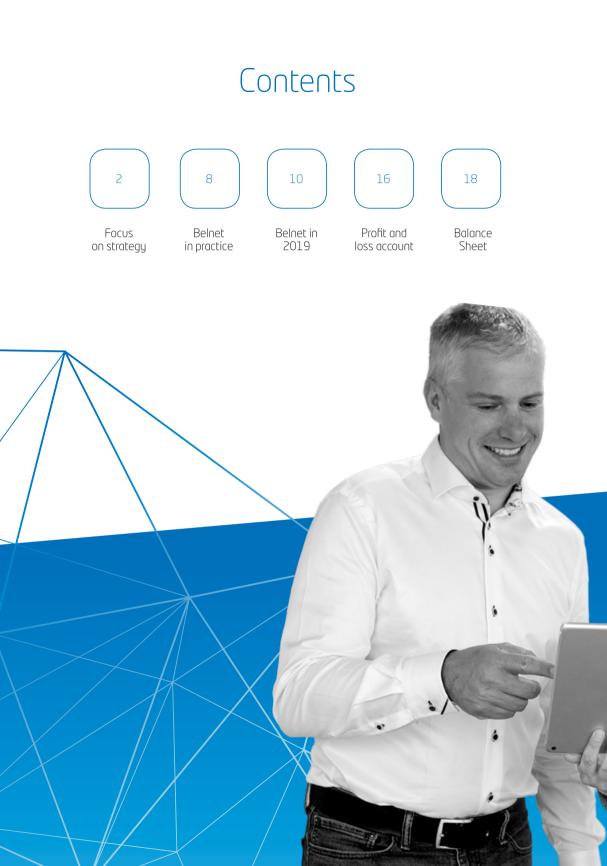
Annual Report 2019





What is Belnet?

Belnet is the federal government organisation that, since 1993, has been responsible for the Belgian National Research and Education Network

that provides very highspeed internet access and internet services to universities, high schools, research centres and Belgian government services. It provides its services exclusively to 259 institutions that represent more than 800,000 end users. Belnet has **79 employees** and is part of the Federal Science Policy.

Belnet is also **responsible for BNIX**,

the Belgian National Internet eXchange for internet service providers, content providers, hosting companies and large private enterprises.

We want to put more emphasis on our value proposition and differentiate ourselves from other providers.

Dirk Haex Technical Director (a.i.) for Belnet

Focus on strategy

For Belnet, 2019 was a year of reflecting on strategy: operational excellence is still a priority, but the organisation is also concentrating on consolidating client relations. Various projects have been carried out to improve quality and security, visibility and communication. At the same time, Belnet has continued its development and has continued to invest in technological advances.

> Continuing to provide a quality service is still our fundamental objective and we have worked tirelessly to achieve operational excellence.

Nathalie Pinsart

Administration & Community Director (a.i.) for Belnet



In 2019, Belnet began an in-depth review of its strategy. 'Continuing to provide a quality service is still our fundamental objective,' says Nathalie Pinsart, 'and we have worked tirelesslu to achieve operational excellence. But we also want to become more customer-oriented in the coming years to create genuine "customer intimacy". In addition, we are often considered as one internet provider, among others. Providing broadband connectivitu is certainlu our core business, but Belnet is first and foremost a research network, offering public services that, unfortunately, are not widely known. We want to place more emphasis on this value proposition and differentiate ourselves from other providers. This strategic review has prompted us to offer a new business model for Belnet in 2020 and to implement the actions resulting from it.'

In April 2019, Jan Torreele took long-term leave from the management team. To ensure the continuity of the organisation and its future development, Nathalie Pinsart, Administration & Community Director (a.i.), and Dirk Haex, Technical Director (a.i.), have acted as his replacement.

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Operations

From an operational point of view, 2019 got off to a bad start on account of two incidents: the first, on 29 January, involved infrastructures that host clients' value-added applications and consequently, resulted in certain services being unavailable for a long period. 'The lesson I learned from this,' says Dirk Haex, 'is that our procedures and fail-safe systems were not sufficiently adapted to our clients' needs.

In 2017 and 2018, we launched several projects – on which we continued to work in 2019 – to redesign the Belnet network and move towards a more reliable and more efficient service platform.

Our efforts were focused primarily on Business Continuity Management processes, with dedicated plans based on advanced monitorina platforms and regularly tested scenarios. As a result, we are able to communicate and provide a solution auicklu should a problem arise.'The second incident occurred on 15 Februaru: the Belnet network became saturated, causing disruption to external traffic. This was resolved in less than two hours. 'Thanks to the measures taken, the rest of the year progressed smoothly. In fact, several customers have told us that the steps taken to restore the situation were areatlu appreciated. No one can quarantee that such incidents will not re-occur in the future, however, our clients can rest assured that we are doina our utmost to mitigate such incidents as far as possible.'

Security

In terms of security, Belnet has continued to improve and widen the scope of its Business Continuity Management plans. In addition, a vulnerability management process and an associated platform have been implemented to track and correct vulnerabilities in infrastructures managed by Belnet. Finally, Belnet created the position of CISO (Chief Information Security Officer), selected in the fourth quarter of 2019 with the help of an external panel. Taking up the position at the beginning of 2020, he is responsible for implementing an information security management system that complies with ISO 27001 standards.

Networks and Services

Managed by Belnet, the **BNIX platform**, data exchange point between internet service providers and content providers, has attracted new customers, including Amazon Web Services (AWS) and the Colruyt Group in 2019. 'Because of the growing interest in BNIX', says Nathalie Pinsart, 'we have devised with a development strategy for the platform, which among other things, has resulted in lowering the price.' In line with its strategy of strengthening customer relations, Belnet has implemented a number of **co-creation projects** with customers, such as the distribution network operator Fluvius, the Université Libre de Bruxelles (ULB) and the Vrije Universiteit Brussels (VUB), the specific





connectivity requirements of which and the demand for capacity, continue to grow. Dirk Haex: 'VUB asked Belnet for an update of its connectivity capacity from 10 to 100 Gbit/s and the installation of a fail-safe system. The Inter-University Institute for High Energies (IIHE), a research centre in particle physics, created by two Brussels universities, needed to expand its bandwidth to exchange large amounts of data, with CERN among others, via the European research and education network GÉANT. In addition, ULB decided to work in partnership with Belnet to connect its various sites in Brussels and Gosselies.'

Belnet has also invested in projects at a federal level. On 13 June 2019, G-Cloud, a programme that aims to develop a community cloud for the state, appointed Belnet as service owner for **FedWAN**, a network connecting the regional sites of the Federal Public Services (FPS) to one other and to their headquarters in Brussels. Nathalie Pinsart added: 'We have thus completelu renewed the optical backbone of the Prime Minister's Chancellery to establish a new PoP, a point of presence entirely managed by Belnet, connecting the Chancellery's buildings with its various sites. Belnet also built and manages the WANs for FPS Economy and FPS Finance and started to create the WAN for FPS Employment at the end of 2019.'

Allied to a partnership with the European Commission, Belnet has also worked on the implementation of the first Belgian exchange for the European Blockchain Services Infrastructure (EBSI), a technology that allows data to be stored in a secure and decentralised manner. In 2020, Belnet will be the first organisation in Europe to have developed such a node.

Bulk Purchasing

'We have decided to allow our customers to benefit from our purchasing unit's expertise by enabling them to sign up to a framework agreement for the purchase of computer and optical equipment. The initiative has been a great success: participating clients are incorporating the specifications we have drawn up and are benefitting from prices and the associated service conditions, negotiated by Belnet,' Nathalie Pinsart explains.'

Product Management

A Product Management cell has been created within Belnet to check that each product corresponds to client requirements. A product strategy has been established and a review of the catalogue has begun with a regular review of prices or the addition of new product functionalities.

The first task for the new unit was to review the SPAM protection service offer. The new service will soon be put into production with a solution that best meets customer expectations: Belnet Advanced Mail Security.

Financial Statement

Belnet ended 2019 with a positive result of EUR 1.3 million. This balance will be paid into the investment fund for the renewal of the network's optical fibre lease contracts.



Visibility

As part of its new customer-oriented approach, Belnet has carried out a series of communication campaigns, including the organisation of events, such as a networking evening on 8 May for decision makers from the Research & Education (R&E) community and public services, that have brought together 72 participants. '*To improve Belnet's visibility*,' Nathalie Pinsart adds, 'we also communicated more in the press. Dirk and I also went to meet with policy-makers to show them the added value Belnet could bring to our two key segments of R&E and government services.' As for **our new website**, it has not only improved our visibility, but has also increased the interaction with our visitors.

Move

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Belnet has moved from Avenue Louise to the WTC III building in the northern area of Brussels. This was one of the challenges for 2019, that included a switch to a new work method. Employees were equipped with laptops and given the choice of two days of telework. Another initiative to change the infrastructure to a Unified Communications platform was also launched.

Staff and Internal Organisation

Belnet has set up an internal communication development plan that includes a complete overhaul of its intranet and the launch of an internal newsletter.

In 2019, Belnet attracted new talent: the team increased from 75 to 79 employees under contract, supported by independent consultants. 'Our goal,' says Nathalie Pinsart, 'is a structure of 95 employees. However, we have been able to hire experienced candidates. In the past, we mainly recruited young candidates who had recently graduated from university. Today, by attracting more experienced candidates, we can rely on a team that combines both youth and experienced talent, which gives us an additional perspective.

The launch of our new website, which makes it easier for candidates to apply, has undoubtedly contributed to this success. When you take stock of all that has been achieved, during the year with a team of 79 people, we can be proud of the results achieved thanks to the work and involvement of our employees,' Dirk Haex concludes. 'We are, therefore, looking confidently towards the future, convinced of Belnet's ability to implement its new business model.' We can be proud of the results achieved thanks to the work and involvement of our employees.

> Dirk Haex Technical Director (a.i.) for Belnet

Belnet in practice

Our Mission

Belnet is the Belgian National Research and Education Network (NREN) Belnet encourages deployment of the knowledge and information society by providing and maintaining highquality, innovative network infrastructures and associated services to meet the specific needs of higher education, research and public sector administration in Belgium, thanks to its expertise, unique market position and economies of scale.

Our Vision

'Dedicated connectivity' Belnet provides specific connectivity in the fields of services, federation and networks for several clearly identified target groups within education, research and public sector administration, and furthermore, provides access to (services on) the global Internet as well as to (inter)national research networks on every continent.

Our Values

Trust

Belnet is a reliable, stable, noncommercial and neutral partner to its customers.

Professionalism

Belnet operates professionally with the required expertise and know-how.

Dedicated

Belnet is dedicated to its customers and develops an infrastructure and services adapted to their needs.

Effectiveness

Belnet is an effective, dynamic, high-quality organisation.

Our strategic objectives

Operational excellence

Belnet seeks to provide a quality service that its customers can trust.

Security

Information security is a priority and is an essential element of its operating method, services, and activities.

Dedicated services

Belnet provides services that meet the specific needs of its customers group.

Performing organisation

Belnet is a professional, performing organisation that is perfectly adapted to fulfilling its mission.

Belnet in 2019

Number of institutions per Community

 Research → 75

 Higher education → 68

 Public services → 47

 FedMRN & FedWAN* → 34

 Hospitals → 19

 Art & Culture → 16



Number of end users per Community

Higher education → 615,340 FedMAN & FedWAN* → 81,715 Public services → 64,046 Hospitals → 46,691 Research → 15,029 Art & Culture → 2,522

825,343 (end 2019)

Evolution of the number of end users

 $2019 \rightarrow 825,343$ $2018 \rightarrow 806,283$ $2017 \rightarrow 799,293$ $2016 \rightarrow 740,086$

Total access capacity of customers (in Gbit/s)

 $302.96 \rightarrow$ Belnet Internet bandwidth $885.20 \rightarrow$ Belnet research bandwidth $84.60 \rightarrow$ FedMAN Internet bandwidth $391.16 \rightarrow$ FedWAN network bandwidth

259

(end 2019)

Federal institutions

Beinet Annual Report 2019

Employees

Belnet employees profile (in %)

Technical Department¹ \rightarrow 49,4% Administration & Finance Department² \rightarrow 25,3% Community Relations Department³ \rightarrow 21,5% Management \rightarrow 3,8%

Evolution of the number of employees



Social networks

Number of followers on Twitter



1 Networks, ICT-Logistics, Services & Security, Project Management Office, Information Technology Service Management

² Management Support, Legal, Purchasing, Finance, Human Resources, Reception

³ Business Management, Customer Relations, Marketing & Communication, Product Management

BELNET Network

Digital Certificates Service (DCS)

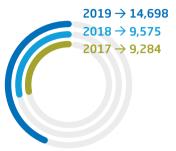
Belnet's Digital Certificates

Service offers a wide range of digital certificates that can be simply and securely managed by research or higher education institutions and Belgian public services organisations.

Number of customers using DCS



Total number of certificates issued



Belnet Leased Line (BLL)

The Belnet Leased Line

service allows higher education and research organisations as well as Belgian public services organisations to easily connect to the Belnet network.

Belnet looks for the most suitable leased line to an access port on its network for these organisations and sets up a monitoring system to guarantee high-performance and permanently available connectivity.

Evolution of the number of requests

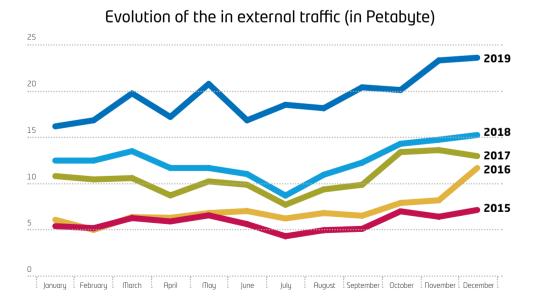


Evolution of the number of institutions using eduroam and govroam services





eduroam is a service that provides users at research and higher education institutions with simple, secured access to their own organisation's wireless network but also to the network of other participating organisations across the whole world. **govroam** is a service that allows civil servants to surf securely and wirelessly to all affiliated public services organisations in Belgium.



Belgian National Internet Exchange (BNIX)

Tripled in six years

Last year, the quantity of data exchanged on BNIX increased spectacularly. Average traffic on the platform was 160 Gbit/s. By means of comparison, in 2018 it was 'only' 120 Gbit/s. Data traffic has followed the daily rhythm of internet use, which begins early in the morning and reaches its peak between 8 p.m. and 10 p.m.

Traffic evolution

2019 - 160 Gbit/s 2018 - 120 Gbit/s 2013 - 55 Gbit/s

The BNIX platform



Three new participants joined the BNIX platform in 2019: Amazon Web Services (AWS), the Colruyt Group and Destiny.



DATA CENTRES





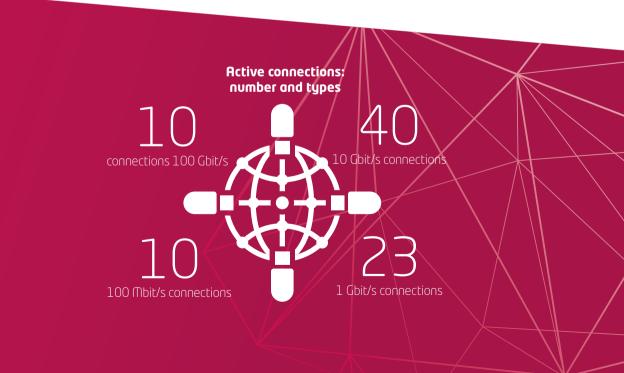
These are 4x more powerful than the previous ones.



619,708,416 GB

The Belgian Internet node processed 619,708,416 GB of data.

The strong increase in traffic on the BNIX platform can be explained in part by the connection of Amazon Web Services (AWS), cloud computing services supplier, in the autumn of 2019. The arrival of AWS generated a lot of additional traffic on the BNIX platform regularly pushing it to peaks of 340 Gbit/s. Furthermore, the platform reflects the ever-increasing use of digital services and devices within society.



Profit and loss account

Services invoiced compared to 2018

+1.13%

Services invoiced

€+9,121,040

Reserve Fund and Investment Fund

In 2019, the gross financial profit, before profit appropriation, was + EUR 1,303,664. When appropriating profit, the decision was made to add this to the investment fund.

The sum of EUR 2,000,000 was added to the investment fund, bringing the total funds to EUR 18,295,000.

This investment fund was set up to finance future investments, based on a long-term plan.

Expenses

Expenses relating to human resources increased in 2019 compared to the previous business year, due to recruitment (2 FTE).

Other expenses have decreased in comparison to 2018.

This decrease is due to the fact that there were fewer investments and fewer general costs.

Income Statement, in euros

	Financial year 2017	Financial year 2018	Financial year 2019
Expenditure			
Other use of consumer goods and third-party services	7,816,615	9,799,193	9,189,121
Property and other expenditure	3,215	5,932	912
Direct and indirect staff pay	5,415,083	5,798,202	5,886,465
Financial depreciation on set-up costs, tangible and intangible assets	3,483,774	2,060,802	1,464,142
Income (expenditure) transfers other than social contributions	87,937	110,110	186,004
Capital losses on existing assets and liabilities	2,767	0	0
Allowance for reserve fund	0	0	0
Allowance for fund allocated to investment	0	0	2,000,000
Allowance for funds allocated to income	0	0	0
Allowance for provision for risks and expenditure	0	0	0
Overall net accounting result	236,480	190,001	-696,336
Overall total expenditure	17,045,870	17,964,240	18,030,308
Income			
Services invoiced	8,348,439	9,019,209	9,121,040
Interest and other financial income	0	0	0
Exceptional income	14,431	40,668	0
Income transfers other than taxes and social contributions	8,683,000	8,904,362	8,909,268
Allowances for provisions for future risks and expenses	0	0	0
Allowances for reserve funds	0	0	0
Overall total income	17,045,870	17,964,240	18,030,308

Balance Sheet

Funds allocated for investment compared to 2018

€+2,000,000

Amounts to be received within a year at most

-17.49%

Amounts to be paid within a year at most

-7.98%

Investments

The investments made during the financial year 2018 (EUR 1,804,417) were mainly related to network equipment, required for the further development of the Belnet research network, along with the investments needed for Belnet's move to the WTC III building. During this financial year, depreciation was set at EUR 1,464,142, which is lower than the previous year, as was the case last year. The depreciations were made according to the Commission's recommendations for the inventory of state assets (25% for IT equipment, 20% for rolling stock and 10% for other capital goods).

Liabilities and Assets

Accounts with third parties not subject to the General Accounting Plan (GAP) fell once again, following a sharp rise in 2018.

At the end of 2018, we had an outstanding account of EUR 802,618 with the VAT authorities. This was settled in 2019, which significantly reduces the accounts with third parties that are not subject to the General Accounting Plan (GAP).

Balance sheet, in euros

Financial year 2017	Financial year 2018	Financial year 2019
2,672,983	2,416,599	2,113,809
163,112	38,492	38,492
1,272,422	2,044,393	797,385
2,997,992	2,807,047	3,205,608
18,193,000	18,193,000	17,193,000
5,088,660	4,066,936	6,674,051
919,669	874,914	1,523,225
31,307,837	30,441,380	31,545,570
10,305,582	10,495,583	9,799,246
821,888	821,888	821,888
16,295,000	16,295,000	18,295,000
-	-	-
-	-	-
3,179,152	2,176,366	2,002,378
622,135	641,771	590,837
84,081	10,772	36,222
31,307,837	30,441,380	31,545,570
	yeor 2017 2,672,983 163,112 1,272,422 2,997,992 18,193,000 5,088,660 919,669 31,307,837 31,307,837 10,305,582 821,888 16,295,000 	yeor 2017 yeor 2018 2,672,983 2,416,599 1,63,112 38,492 1,272,422 2,044,393 2,997,992 2,807,047 18,193,000 18,193,000 5,088,660 4,066,936 919,669 874,914 31,307,837 30,441,380 10,305,582 10,495,583 821,888 821,888 16,295,000 16,295,000 16,295,000 16,295,000 16,295,001 2,176,366 3,179,152 2,176,366 622,135 641,771 84,081 10,772

Services offered by Belnet in 2019



Belnet Storage
 GÉANT Cloud Solutions
 Belnet FedSender



Community Support

Belnet FTP
 Belnet Service Desk

Belnet Portal



- Antispam Pro
- Belnet DDoS Mitigation
- Digital Certificates
 Service





ldentity, Mobility & Federation

- FileSender
- Belnet R&E Federation
- eduroam
- govroam
- Belnet guestroam



Connectivity & Internet

- Internet connectivity
- Belnet Leased Line
- Belnet Media Transport Service
- Network Time Protocol
- Belnet Cloud Connect MS AZURE
- DDS Service
- Domain Name Registration
- Fiber Channel
- International connectivity
- D Multipoint

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